# 中國服飾控股有限公司 CHINA OUTFITTERS HOLDINGS LIMITED 

Stock Code： 1146
Incorporated in the Cayman Islands with limited liability

2014 Interim Report

## Contents

PagesCorporate Information ..... 2
Financial Highlights ..... 3
Report on Review of Interim
Condensed Consolidated Financial Statements ..... 5
Interim Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income ..... 7
Interim Condensed Consolidated Statement of Financial Position ..... 9
Interim Condensed Consolidated Statement of Changes in Equity ..... 11
Interim Condensed Consolidated Statement of Cash Flows ..... 12
Notes to the Interim Condensed Consolidated
Financial Statements ..... 14
Management Discussion and Analysis ..... 34
Other Information ..... 51

CORPORATE INFORMATION
Executive directors
Mr. LO Peter (Chairman)
Mr. ZHANG Yongli
(Chief Executive Officer)
Mr. SUN David Lee
Ms. HUANG Xiaoyun
(Chief Financial Officer)

## Non-executive directors

Mr. WANG Wei
Mr. LIN Yang
Independent non-executive directors
Mr. KWONG Wilson Wai Sun
Mr. CUI Yi
Mr. YEUNG Chi Wai
Company secretary
Ms. LI Rita Yan Wing
Authorised representatives
Mr. LO Peter
Mr. SUN David Lee

## Audit committee

Mr. KWONG Wilson Wai Sun (Chairman)
Mr. CUI Yi
Mr. YEUNG Chi Wai
Remuneration committee
Mr. CUI Yi (Chairman)
Mr. ZHANG Yongli
Mr. KWONG Wilson Wai Sun
Nomination committee
Mr. LO Peter (Chairman)
Mr. YEUNG Chi Wai
Mr. KWONG Wilson Wai Sun

Registered office
190 Elgin Avenue
George Town
Grand Cayman
KY1-9005
Cayman Islands

## Head office in the PRC

No. 9 Lane 1225
Tong Pu Road
Pu Tuo District
Shanghai
PRC
Principal place of business in Hong Kong
Room 1303, 13/F
New East Ocean Centre
9 Science Museum Road
Tsim Sha Tsui East
Kowloon
Hong Kong

## Website

www.cohl.hk
Hong Kong share registrar and transfer office
Tricor Investor Services Limited
Level 22, Hopewell Centre
183 Queen's Road East
Hong Kong

## Principal bankers

The Hongkong and Shanghai Banking Corporation Limited
China Merchants Bank, Hong Kong Branch

Legal advisor
Herbert Smith Freehills LLP

## Auditors

Ernst \& Young
Certified Public Accountants

## FINANCIAL HIGHLIGHTS

Six months ended 30 June

|  | 2014 (Unaudited) | $\begin{array}{r} 2013 \\ \text { (Unaudited) } \end{array}$ | \% change |
| :---: | :---: | :---: | :---: |
| Revenue (RMB million) | 542.0 | 621.3 | (12.8\%) |
| Gross profit (RMB million) | 389.7 | 453.4 | (14.0\%) |
| Operating profit (RMB million) | 150.9 | 246.1 | (38.7\%) |
| Profit attributable to owners of the parent (RMB million) | 101.6 | 200.9 | (49.4\%) |
| Earnings per share - Basic (RMB cents) ${ }^{1}$ | 2.95 | 5.83 | (49.4\%) |
| Gross profit margin | 71.9\% | 73.0\% | (1.1 p.p.t) |
| Operating profit margin | 27.8\% | 39.6\% | (11.8 p.p.t) |
| Net profit margin | 18.7\% | 32.3\% | (13.6 p.p.t) |
| Effective tax rate | 42.7\% | 25.6\% | (17.1 p.p.t) |
|  | As at 30 June 2014 (Unaudited) | As at <br> 31 December 2013 <br> (Audited) |  |
| Current ratio (times) ${ }^{2}$ | 3.3 | 5.6 |  |
| Trade receivable turnover days (days) ${ }^{3}$ | 39 days | 35 days | +4 days |
| Trade payables turnover days (days) ${ }^{4}$ | 38 days | 39 days | (1) days |
| Inventory turnover days (days) ${ }^{5}$ | 447 days | 428 days | +19 days |

## China Outfitters Holdings Limited

Key ratios:

1. Basic earnings per share $=$ Profit attributable to owners of the parent/weighted average number of ordinary shares (the weighted average number of shares in the six months ended 30 June 2014 was $3,445,450,000$, versus $3,445,450,000$ in the same period of last year)
2. Current ratio $=$ Current assets/current liabilities
3. Trade and bills receivables turnover days = Average of opening and closing balances on trade and bills receivables/revenue for the period $\times 180$ days
4. Trade and bills payables turnover days = Average of opening and closing balances on trade and bills payables/cost of sales for the period $\times 180$ days
5. Inventory turnover days = Average of opening and closing balances on inventory/cost of sales for the period x 180 days

## EY安永

## REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS THE BOARD OF DIRECTORS OF CHINA OUTFITTERS HOLDINGS LIMITED (Incorporated in the Cayman Islands with limited liability)

## Introduction

We have reviewed the accompanying interim condensed consolidated statement of financial position of China Outfitters Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") as at 30 June 2014 and the related interim condensed consolidated statements of profit or loss, comprehensive income, changes in equity and cash flows for the six-month period then ended, and explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and International Accounting Standard 34 "Interim Financial Reporting" ("IAS 34") issued by the International Accounting Standards Board.

The directors are responsible for the preparation and presentation of these interim condensed consolidated financial statements in accordance with IAS 34. Our responsibility is to express a conclusion on these interim condensed consolidated financial statements based on our review. Our report is made solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

## Scope of review

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Hong Kong Institute of Certified Public Accountants. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

## Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34.

## Ernst \& Young

Certified Public Accountants
22nd Floor
CITIC Tower
1 Tim Mei Avenue, Central Hong Kong

25 August 2014

INTERIM CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
For the six months ended 30 June 2014

|  | Six months ended 30 June |  |  |
| :--- | :---: | ---: | ---: |
|  | Notes | 2014 <br> RMB'000 <br> (Unaudited) | 2013 <br> RMB'000 <br> (Unaudited) |
| REVENUE | 4 | 541,996 | 621,326 |
| Cost of sales |  | $(152,294)$ | $(167,936)$ |
|  |  |  |  |
| Gross profit | 4 | 389,702 | 453,390 |
| Other income and gains, net |  | $\mathbf{1 4 , 8 7 3}$ | 33,794 |
| Selling and distribution costs |  | $(210,452)$ | $(211,848)$ |
| Administrative expenses |  | $(28,935)$ | $(29,242)$ |
| Other expenses | $(14,316)$ | - |  |


| Operating profit |  | 150,872 | 246,094 |
| :--- | :---: | ---: | ---: |
| Finance income |  | 28,190 | 23,785 |
| Finance costs |  | $(1,042)$ | - |
| Share of loss of a joint venture | $(1,000)$ | - |  |
|  | 6 |  |  |
| PROFIT BEFORE TAX | 7 | $(75,499)$ | $(69,037)$ |
| Income tax expense |  |  |  |
|  |  | 101,521 | 200,842 |

## OTHER COMPREHENSIVE INCOME

Other comprehensive income to be reclassified to profit or loss in subsequent periods:
Exchange differences on translation of foreign operations 167

[^0]INTERIM CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (continued)
For the six months ended 30 June 2014
Six months ended 30 June

|  | Six months ended 30 June |  |  |
| ---: | ---: | ---: | ---: |
| Notes | 2014 | 2013 |  |
|  |  | RMB'000 | RMB'000 |
|  | (Unaudited) | (Unaudited) |  |

Profit attributable to:
Owners of the parent $\quad 101,560 \quad 200,850$
Non-controlling interests
(39)

101,521
200,842

Total comprehensive income attributable to:

| Owners of the parent | 101,719 | 199,238 |
| :--- | ---: | ---: |
| Non-controlling interests | $(31)$ | $(24)$ |

101,688
199,214

## EARNINGS PER SHARE

ATTRIBUTABLE TO ORDINARY
EQUITY HOLDERS OF
THE PARENT
RMB2.95
RMB5. 83
Basic and diluted
9
cents
cents

Details of the dividend for the period are disclosed in note 8 to the interim condensed consolidated financial statements.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION
As at 30 June 2014

|  | Notes | $\begin{array}{r} 30 \text { June } \\ 2014 \\ \text { RMB’000 } \\ \text { (Unaudited) } \end{array}$ | 31 December 2013 <br> RMB'000 <br> (Audited) |
| :---: | :---: | :---: | :---: |
| NON-CURRENT ASSETS |  |  |  |
| Property, plant and equipment | 10 | 181,722 | 128,243 |
| Prepaid land lease payments | 11 | 88,969 | 76,096 |
| Investment properties |  | 5,025 | 5,222 |
| Goodwill |  | 70,697 | 70,697 |
| Other intangible assets | 10 | 114,187 | 125,418 |
| Investment in a joint venture |  | 89,838 | 89,541 |
| Prepayment for land and buildings |  | - | 29,567 |
| Deferred tax assets |  | 78,577 | 63,149 |
| Total non-current assets |  | 629,015 | 587,933 |
| CURRENT ASSETS |  |  |  |
| Inventories | 12 | 380,087 | 376,503 |
| Trade and bills receivables | 13 | 116,709 | 120,022 |
| Prepayments, deposits and other receivables | 14 | 89,180 | 56,981 |
| Structured bank deposits | 15 | 1,125,100 | 928,000 |
| Pledged bank deposits | 16 | 10,928 | 4,263 |
| Cash and cash equivalents | 16 | 115,616 | 346,561 |
| Total current assets |  | 1,837,620 | 1,832,330 |
| CURRENT LIABILITIES |  |  |  |
| Short-term bank loans | 17 | 269,828 | - |
| Trade and bills payables | 18 | 31,683 | 31,899 |
| Derivative financial liabilities |  | 1,132 | - |
| Deposits received, other payables and accruals | 19 | 112,733 | 128,040 |
| Tax payable |  | 148,461 | 165,194 |
| Total current liabilities |  | 563,837 | 325,133 |

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)

## As at 30 June 2014

|  | Notes | $\begin{array}{r} 30 \text { June } \\ 2014 \\ \text { RMB'000 } \\ \text { (Unaudited) } \end{array}$ | 31 December 2013 <br> RMB'000 <br> (Audited) |
| :---: | :---: | :---: | :---: |
| NET CURRENT ASSETS |  | 1,273,783 | 1,507,197 |
| TOTAL ASSETS LESS CURRENT <br> LIABILITIES <br> 2,095,130 |  |  |  |
| NON-CURRENT LIABILITIES <br> Deferred tax liabilities |  | 32,970 | 8,060 |
| Net assets |  | 1,869,828 | 2,087,070 |
| EQUITY |  |  |  |
| Equity attributable to owners of the parent Issued capital | 20 | 280,661 | 280,661 |
| Reserves |  | 1,584,627 | 1,477,703 |
| Dividends | 8 | - | 326,318 |
| Non-controling interest |  | $1,865,288$ | $2,084,682$ |
| Total equity |  | 1,869,828 | 2,087,070 |

## INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2014

|  | Attributable to owners of the parent |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Capital <br> redemption <br> reserve <br> RMB'O00 | Merger <br> reserve <br> RMB'000 | Acquisition <br> reserve <br> RMB'000 | Share <br> option reserve RMB'000 <br> (note 21) | Statutory <br> surplus <br> reserve <br> RMB'000 | Exchange fluctuation <br> reserve <br> RMB'000 | $\begin{array}{r} \text { Retained } \\ \text { profits } \\ \text { RMB' }^{\prime} 000 \end{array}$ | Proposed <br> final and <br> special final <br> dividends <br> RMB'000 | Total RMB'000 | Noncontrolling interests RMB'000 | $\begin{array}{r} \text { Total } \\ \text { equity } \\ \text { RMB' }^{\prime} 000 \end{array}$ |
| Unaudited |  |  |  |  |  |  |  |  |  |  |  |  |
| At 1 January 2014 | 280,661 | 543* | 389,848* | $(186,036){ }^{*}$ | 50,392* | 47,507* | (699)* | 1,176,148* | 326,318 | 2,084,682 | 2,388 | 2,087,070 |
| Profit for the period | - | - | - | - | - | - | - | 101,560 | - | 101,560 | (39) | 101,521 |
| Other comprehensive income for the period: |  |  |  |  |  |  |  |  |  |  |  |  |
| Exchange differences on translation of foreign operations | - | - | - | - | - | - | 159 | - | - | 159 | 8 | 167 |
| Total comprehensive income |  |  |  |  |  |  |  |  |  |  |  |  |
|  | - | - | - | - | - | - | 159 | 101,560 | - | 101,719 | (31) | 101,688 |
| Equity-settled share option arrangements | - | - | - | - | 5,205 | - | - | - | - | 5,205 | - | 5,205 |
| Capital contributed by a NCl | - | - | - | - | - | - | - | - | - | - | 2,183 | 2,183 |
| 2013 final and special final |  |  |  |  |  |  |  |  |  |  |  |  |
| dividends declared | - | - | - | - | - | - | - | - | (326,318) | $(326,318)$ | - | $(326,318)$ |
| At 30 June 2014 | 280,661 | 543* | 389,848* | $(186,036){ }^{*}$ | 55,597* | 47,507* | (540)* | 1,277,708* | - | 1,865,288 | 4,540 | 1,869,828 |
| Unaudited |  |  |  |  |  |  |  |  |  |  |  |  |
| At 1 January 2013 | 280,661 | 543 | 389,848 | $(186,036)$ | 33,395 | 43,841 | 5,196 | 1,122,181 | 279,374 | 1,969,003 | 2,476 | 1,971,479 |
| Profit for the period | - | - | - | - | - | - | - | 200,850 | - | 200,850 | (8) | 200,842 |
| Other comprehensive income for the period: |  |  |  |  |  |  |  |  |  |  |  |  |
| Exchange differences on translation of foreign operations | - | - | - | - | - | - | (1,612) | - | - | (1,612) | (16) | $(1,628)$ |
| Total comprehensive income |  |  |  |  |  |  |  |  |  |  |  |  |
|  | - | - | - | - | - | - | (1,612) | 200,850 | - | 199,238 | (24) | 199,214 |
| Equity-settled share option arrangements | - | - | - | - | 8,450 | - | - | - | - | 8,450 | - | 8,450 |
| 2012 final and special final dividends declared | - | - | - | - | - | - | - | - | (279,374) | (279,374) | - | (279,374) |
| At 30 June 2013 | 280,661 | 543 | 389,848 | $(186,036)$ | 41,845 | 43,841 | 3,584 | 1,323,031 | - | 1,897,317 | 2,452 | 1,899,769 |

* These components of equity comprise the consolidated reserves of RMB1,584,627,000 (31 December 2013: RMB1,477,703,000) in the interim condensed consolidated statement of financial position as at 30 June 2014.


## INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the six months ended 30 June 2014

|  |  | Six months ended 30 June |  |
| :---: | :---: | :---: | :---: |
|  |  | 2014 | 2013 |
|  | Notes | RMB'000 | RMB'000 |
|  |  | (Unaudited) | (Unaudited) |
| Operating activities |  |  |  |
| Profit before tax |  | 177,020 | 269,879 |
| Adjustments to reconcile profit before tax to net cash flows: |  |  |  |
| Depreciation of property, plant and equipment | 6 | 4,504 | 4,638 |
| Depreciation of investment properties | 6 | 197 | 80 |
| Amortisation of prepaid land lease payments | 6 | 858 | 729 |
| Amortisation of intangible assets | 6 | 786 | 346 |
| Share-based payment expense | 6 | 5,205 | 8,450 |
| Gain on disposal of property, plant and equipment |  | 49 | - |
| Write-down of inventories to net realisable value | 6 | 50,232 | 55,165 |
| Reversal of provision for impairment of trade receivables | 6 | - | $(1,409)$ |
| Share of loss of a joint venture |  | 1,000 | - |
| Change in fair value of derivative financial liabilities |  | 1,132 | - |
| Impairment of other intangible assets | 6 | 11,500 | - |
| Finance costs |  | 1,042 |  |
| Finance income | 5 | $(28,190)$ | $(23,785)$ |
|  |  | 225,335 | 314,093 |
| Increase in inventories |  | $(55,006)$ | $(21,387)$ |
| Decrease in trade and bills receivables |  | 3,313 | 27,122 |
| (Increase)/decrease in prepayments, deposits and other receivables |  | (497) | 8,723 |
| Decrease in trade and bills payables |  | (216) | $(9,350)$ |
| Decrease in deposits received, other payables and accruals |  | $(17,411)$ | $(16,678)$ |
| Withholding tax paid |  | - | $(5,000)$ |
| PRC corporate income tax paid |  | $(82,750)$ | $(99,473)$ |
| Net cash flows from operating activities |  | 72,768 | 198,050 |

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
(continued)
For the six months ended 30 June 2014

|  |  | Six months ended 30 June |  |
| :---: | :---: | :---: | :---: |
|  |  | 2014 | 2013 |
|  | Note | RMB'000 | RMB'000 |
|  |  | (Unaudited) | (Unaudited) |
| Investing activities |  |  |  |
| Proceeds from sale of property, plant and equipment |  | 86 | 477 |
| Purchase of property, plant and equipment |  | $(58,056)$ | $(16,433)$ |
| Additions to prepaid land lease payments |  | $(3,775)$ | $(36,370)$ |
| Additions to other intangible assets |  | - | $(62,403)$ |
| Decrease in short-term deposits with original maturity of over three months |  | 59,060 | 271,143 |
| Interest received from bank deposits |  | 445 | 3,223 |
| Interest received from structured bank deposits |  | 18,900 | 12,211 |
| (Increase)/decrease in structured bank deposits |  | $(197,100)$ | 141,800 |
| Net cash flows used in investing activities |  | $(180,440)$ | 313,648 |
| Financing activities |  |  |  |
| Proceeds from bank borrowings |  | 269,828 | - |
| Cash dividend paid to equity holder of the parent |  | $(326,318)$ | $(279,374)$ |
| Net cash flows used in financing activities |  | $(56,490)$ | $(279,374)$ |
| Net (decrease)/increase in cash and cash equivalents |  | $(164,162)$ | 232,324 |
| Net foreign exchange difference |  | $(1,058)$ | 413 |
| Cash and cash equivalents at 1 January |  | 287,764 | 104,751 |
| Cash and cash equivalents at $\mathbf{3 0}$ June |  | 122,544 | 337,488 |
| Analysis of balances of cash and cash equivalents |  |  |  |
| Cash and cash equivalents as stated in the interim condensed consolidated statement of financial position | 16 | 115,616 | 334,045 |
| Add: Time deposits with original maturity of less than three months when acquired, pledged as security for bank acceptance notes |  | 10,928 | 6,443 |
| Less: Time deposits with original maturity of over three months |  | $(4,000)$ | $(3,000)$ |
| Cash and cash equivalents as stated in the interim condensed consolidated statement of cash flows |  | 122,544 | 337,488 |

## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 30 June 2014

## 1. CORPORATE INFORMATION

The Company was incorporated in the Cayman Islands on 7 March 2011 as an exempted company with limited liability under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The registered office of the Company is 190 Elgin Avenue, George Town, Grand Cayman KY1-9005, Cayman Islands. The address of its principal place of business is Room 1303, 13/F, New East Ocean Centre, 9 Science Museum Road, Tsim Sha Tsui East, Kowloon, Hong Kong. The shares of the Company were listed on the Main Board of the Stock Exchange of Hong Kong Limited (the "Stock Exchange") on 9 December 2011 (the "Listing Date").

The principal activity of the Company is investment holding. The Group is principally engaged in the business of design, manufacturing, marketing and sale of apparel products and accessories in the People's Republic of China (the "PRC", or China which excludes, for the purpose of this report, the Hong Kong Special Administrative Region of the PRC or Hong Kong, the Macau Special Administrative Region of the PRC or Macau, and Taiwan), with a focus on menswear. There has been no significant change in the Group's principal activities during the six months ended 30 June 2014 (the "Relevant Period").

In the opinion of the directors of the Company (the "Directors"), as at the date of this report, the immediate holding company and the ultimate holding company of the Company are CEC Outfitters Limited and China Enterprise Capital Limited, respectively, which were incorporated in the British Virgin Islands (the "BVI").

## 2. BASIS OF PREPARATION AND ACCOUNTING POLICIES

Basis of preparation
These interim condensed consolidated financial statements of the Group for the Relevant Period have been prepared in accordance with the applicable disclosure requirements of Appendix 16 to the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Listing Rules") and International Accounting Standard ("IAS") 34 Interim Financial Reporting issued by the International Accounting Standards Board.

These interim condensed consolidated financial statements are presented in Renminbi ("RMB") and all values are rounded to the nearest thousand except when otherwise indicated. These interim condensed consolidated financial statements do not include all information and disclosures required in the Group's annual consolidated financial statements, and should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 December 2013.

## Significant accounting policies

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual financial statements for the year ended 31 December 2013, except for the adoption of the new amendments and revised standards as of 1 July 2013 and 1 January 2014, as noted below:

IFRS 10, IFRS 12 and Amendments to IFRS 10, IFRS 12 and IAS 27
IAS 27 (Revised)
Amendments
IAS 32 Amendments (Revised) - Investment Entities

Amendments to IAS 32 Financial Instruments: Presentation - Offsetting Financial Assets And Financial Liabilities

IAS 39 Amendments

IFRIC 21

The adoption of these new and revised IFRSs has had no significant financial effect on these interim condensed consolidated financial statements.

## 3. OPERATING SEGMENT INFORMATION

The Group is principally engaged in the business of design, manufacturing, marketing and sale of apparel products and accessories in the PRC, with a focus on menswear.

IFRS 8 Operating Segments requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision makers in order to allocate resources to segments and to assess their performance. The information reported to the Directors, who are the chief operating decision makers for the purpose of resource allocation and assessment of performance, does not contain profit or loss information of each product line and the Directors reviewed the financial results of the Group as a whole reported under IFRSs. Therefore, the operation of the Group constitutes one single reportable segment. Accordingly, no operating segment is presented.

All of the external revenues of the Group during the Relevant Period presented are attributable to customers established in the PRC, the place of domicile of the Group's operating entities. Since the principal non-current assets held by the Group are located in the PRC, no geographical information is presented in accordance with IFRS 8.

No revenue from a single external customer amounted to 10\% or more of the Group's revenue during the Relevant Period presented.

## 4. REVENUE AND OTHER INCOME AND GAINS, NET

Revenue, which is also the Group's turnover, represents the net invoiced value of goods sold after trade discounts.

An analysis of revenue, other income and gains is as follows:
Six months ended 30 June
20142013
RMB'000
RMB'000
(Unaudited) (Unaudited)

Revenue
Sale of goods 541,996 621,326

Other income and gains, net
Government subsidies ${ }^{\star}$ 14,112 25,757
Foreign exchange gain, net 6,108
Arrangement fees* ${ }^{*} 139$
1,468
Rental income, net 433 101
Sale of consumables, net 50 296
Others
139 64

14,873
33,794

* These represent incentive subsidies provided by local governments as a measure to attract investment in these localities. The amounts of these subsidies are generally determined by reference to the value-added tax, corporate income tax, city maintenance and construction tax and other taxes paid by the Group's operating entities in these localities, but are subject to the government's further discretion.
\# These represent the one-off fees paid by third-party retailers when they enter into initial retail agreements with the Group.


## 5. FINANCE INCOME

Six months ended 30 June
2014
2013
RMB'000
RMB'000 (Unaudited) (Unaudited)

Interest income on bank deposits
Interest income from structured bank deposits

27,745
20,559
28,190
23,785

## China Outfitters Holdings Limited

## 6. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):
Six months ended 30 June
2014 RMB'000 (Unaudited) (Unaudited)

|  |  | (Unaudited) |
| :--- | ---: | ---: |
| (Unaudited) |  |  |
| Cost of inventories sold | 102,062 | 112,771 |
| Depreciation <br> Property, plant and equipment <br> Investment properties | 10 | 4,504 |
|  | 197 | 4,638 |

Employee benefit expenses
(including Directors'
remuneration):
Wages and salaries 42,704 37,148
Equity-settled share option expenses

21
5,205
8,450
Pension scheme contributions 5,842

4,950
53,751
50,548
Amortisation of prepaid land lease payments*

11
858
729
Amortisation of other intangible assets*

10
786
346
Reversal of impairment of trade receivables
Impairment of other intangible assets^ 11,500
Write-down of inventories to net realisable value ${ }^{\#}$

50,232
55,165
Foreign exchange differences, net
1,684
$(6,108)$

* The amortisation of prepaid land lease payments and the amortisation of other intangible assets for the period are included in "Administrative expenses" in the interim condensed consolidated statement of profit or loss and other comprehensive income.
$\wedge \quad$ The impairment of other intangible assets is included in "Other expenses" in the interim condensed consolidated statement of profit or loss and other comprehensive income.

6. PROFIT BEFORE TAX (continued)
\# The write-down of inventories to net realisable value is included in "Cost of sales" in the interim condensed consolidated statement of profit or loss and other comprehensive income.

## 7. INCOME TAX EXPENSE

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and operate.

The Company and its subsidiary incorporated in the BVI are exempted from taxation in the Cayman Islands and BVI.

No provision for Hong Kong profits tax has been made as the Group had no assessable profits derived from or earned in Hong Kong during the Relevant Period.

In accordance with the relevant PRC income tax rules and regulations, the Group's subsidiaries incorporated/registered in the PRC are subject to Corporate Income Tax ("CIT") at a statutory rate of $25 \%$ on their respective taxable income for the periods ended 30 June 2014 and 2013.

Six months ended 30 June

|  | 2014 <br> RMB'000 <br> (Unaudited) | 2013 <br> RMB'000 <br> (Unaudited) |
| :--- | ---: | ---: |
| Current - PRC |  |  |
| Charge for the period | 66,018 | 83,024 <br> (13,987) <br> Deferred |
| 9,481 |  |  |
| Total tax charge for the period | $\mathbf{7 5 , 4 9 9}$ | 69,037 |

## 8. DIVIDEND

On 25 August 2014, the board of directors (the "Board") declared a special dividend of HK12.0 cents per share, representing a total amount of HK $\$ 413,454,000$ (equivalent to RMB328,179,000) for the Relevant Period.

The final and special final dividends for the year ended 31 December 2013 on ordinary shares of RMB326,318,000 were approved by shareholders of the Company at the annual general meeting on 12 May 2014 and were subsequently paid on 30 May 2014.

## 9. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY

 HOLDERS OF THE PARENTThe calculation of basic earnings per share is based on the profit for the Relevant Period attributable to ordinary equity holders of the parent of RMB101,560,000 (six months ended 30 June 2013: RMB200,850,000) and the weighted average number of ordinary shares of $3,445,450,000$ (six months ended 30 June 2013: 3,445,450,000) in issue during the Relevant Period.

No adjustment has been made to the basic earnings per share amounts presented for the Relevant Period in respect of a dilution as the share options under the Pre-IPO Share Option Scheme (defined below) outstanding had an anti-dilutive effect on the basic earnings per share amounts presented.

Six months ended 30 June
2014
2013
RMB'000
RMB'000
(Unaudited) (Unaudited)

## Earnings

Profit attributable to ordinary equity holders of the parent, used in the basic earnings per share calculation

101,560

## 9. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT (continued)

| Number of shares |  |  |
| :--- | ---: | ---: |
|  | Six months ended 30 June |  |
|  | 2014 | 2013 |

## 10. PROPERTY, PLANT AND EQUIPMENT AND OTHER INTANGIBLE ASSETS

|  | Property, plant and equipment RMB'000 | Other intangible assets RMB'000 |
| :---: | :---: | :---: |
| Unaudited |  |  |
| Opening net book amount at 1 January 2014 | 128,243 | 125,418 |
| Additions | 58,056 | - |
| Disposals | (135) | - |
| Depreciation and amortisation provided during the period | $(4,504)$ | (786) |
| Impairment | - | $(11,500)$ |
| Exchange realignment | 62 | 1,055 |
| Closing net book amount at 30 June 2014 | 181,722 | 114,187 |
| Audited |  |  |
| Opening net book amount at 1 January 2013 | 86,504 | 67,513 |
| Additions | 51,624 | 60,980 |
| Disposals | (516) | - |
| Depreciation and amortisation provided during the year | $(9,162)$ | $(1,131)$ |
| Exchange realignment | (207) | $(1,944)$ |
| Closing net book amount at 31 December 2013 | 128,243 | 125,418 |

As at 30 June 2014, a certificate of ownership in respect of a warehouse in Chengdu with a net carrying amount of approximately RMB6,339,000 (31 December 2013: RMB6,500,000) has not been issued by the relevant PRC authorities. The Group is in the process of obtaining the certificate.

## 11. PREPAID LAND LEASE PAYMENTS

$\left.\begin{array}{lrr} & \begin{array}{r}30 \text { June } \\ 2014 \\ \text { RMB'000 }\end{array} & \begin{array}{r}31 \\ \text { RMB'000 } \\ \text { (Unaudited) }\end{array} \\ \text { (Audited) }\end{array}\right\}$

The Group's leasehold land is situated in the PRC and is held under a medium term lease.

As at 30 June 2014, a certificate of use right in respect a piece of land in Shanghai with net carrying amounts of approximately RMB35,400,000 (31 December 2013: RMB35,642,000), respectively, have not been issued by the relevant PRC authorities. The Group is in the process of obtaining the certificate.

## 12. INVENTORIES

|  | 30 June <br> 2014 | 31 <br> RMB'000 |
| :--- | ---: | ---: |
| December <br> (Unaudited) | 2013 <br> RMB'000 <br> (Audited) |  |
| Raw materials | 21,655 | 18,378 |
| Work in progress | 9,292 | 8,488 |
| Finished goods | 349,140 | 349,637 |
|  | 380,087 | 376,503 |

## 13. TRADE AND BILLS RECEIVABLES

The Group's trading terms with its customers are mainly on credit, except for third-party retailers, where payment in advance is normally required. The credit period normally ranges from 30 to 90 days. The Group grants a longer credit period to those long-standing customers with good payment history.

Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables. Overdue balances are reviewed regularly by senior management.

In view of the fact that the Group's trade and bills receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over these balances.

Trade receivables are unsecured, non-interest-bearing and the carrying amounts of the trade and bills receivables approximate to their fair values.
13. TRADE AND BILLS RECEIVABLES (continued)

An aged analysis of the trade receivables as at 30 June 2014 and 31 December 2013, based on the invoice date and net of provision and the balances of bills receivable, is as follows:

|  | 30 June 2014 RMB'000 (Unaudited) | 31 December 2013 <br> RMB’000 <br> (Audited) |
| :---: | :---: | :---: |
| Trade receivables |  |  |
| Within 60 days | 102,629 | 111,037 |
| 61 to 90 days | 1,913 | 992 |
| 91 to 180 days | 3,009 | 1,794 |
| 181 to 360 days | 2,205 | 3,351 |
| Over 360 days | 1,278 | 1,243 |
|  | 111,034 | 118,417 |
| Bills receivable | 5,675 | 1,605 |
|  | 116,709 | 120,022 |

## 14. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

$\left.\begin{array}{lrr}30 \text { June } \\ 2014\end{array} \begin{array}{r}31 \\ \text { RMB'000 } \\ \text { Recember } \\ \text { (Unaudited) }\end{array} \quad \begin{array}{r}\text { RMB'000 } \\ \text { (Audited) }\end{array}\right]$

Other receivable of RMB1,800,000, as at 30 June 2014 and 31 December 2013, was impaired and fully provided for. The individually impaired other receivable related to a debt that was default in payments. The Group does not hold any collateral or other credit enhancements over the balance.

The above balances are unsecured, non-interest-bearing and repayable on demand.

The carrying amounts of the other receivables which are neither past due nor impaired and included in the above balances relate to receivables for which there was no recent history of default. The carrying amounts of the financial assets included in the above balances approximate to their fair values.

## 15. STRUCTURED BANK DEPOSITS

|  | $\begin{array}{r} 30 \text { June } \\ 2014 \\ \text { RMB'000 } \\ \text { (Unaudited) } \end{array}$ | 31 December 2013 RMB'000 <br> (Audited) |
| :---: | :---: | :---: |
| Structured bank deposits, in licensed banks in China, at amortised cost | 1,125,100 | 928,000 |

The structured bank deposits have terms of less than one year.

The structured bank deposits of RMB275,200,000 are pledged to secure the short-term bank loans of RMB269,828,000 at 30 June 2014.

## 16. PLEDGED BANK DEPOSITS AND CASH AND CASH EQUIVALENTS

|  | 30 June 2014 <br> RMB'000 <br> (Unaudited) | 31 December 2013 <br> RMB'000 <br> (Audited) |
| :---: | :---: | :---: |
| Cash and bank balances | 111,616 | 283,501 |
| Time deposits | 14,928 | 67,323 |
| Less: pledged bank deposits* | $\begin{gathered} 126,544 \\ (10,928) \end{gathered}$ | $\begin{array}{r} 350,824 \\ (4,263) \end{array}$ |
| Cash and cash equivalents as stated in the interim condensed consolidated statement of financial position | $115,616$ | 346,561 |

* Short-term bank deposits of RMB10,928,000 have been pledged for forward contract and issuance of bank acceptance notes.


## 16. PLEDGED BANK DEPOSITS AND CASH AND CASH EQUIVALENTS

(continued)
At the end of the Relevant Period, the cash and bank balances and time deposits of the Group denominated in RMB amounted to RMB114,798,000 (31 December 2013: RMB259,242,000). The RMB is not freely convertible into other currencies, however, under the PRC's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods of between three months and twelve months depending on the immediate cash requirements of the Group, and earn interest at the respective short-term deposit rates. The bank balances and short-term deposits are deposited with creditworthy banks with no recent history of default.

## 17. SHORT-TERM BANK LOANS

| 30 June | 31 December |
| ---: | ---: |
| 2014 | 2013 |
| RMB'000 | RMB'000 |
| (Unaudited) | (Audited) |

Short-term bank loans
269,828
-

Short-term bank loans outstanding as of 30 June 2014 represent US\$ and HK\$ denominated bank borrowings of US\$19,757,000 and HK\$186,801,000, respectively, obtained from financial institutions in China and Hong Kong. These bank borrowings are secured by RMB denominated structured bank deposits placed with financial institutions in China of RMB275.2 million as at 30 June 2014. The pledged deposits for securing the bank borrowings were classified as "Structured bank deposits" on the interim condensed consolidated statement of financial position as at 30 June 2014. The shortterm bank borrowings are repayable within one year and bear interest at rates ranging from Hong Kong InterBank Offered Rate ("HIBOR") plus 2.33\% to a fixed rate of $3.28 \%$.

## 18. TRADE AND BILLS PAYABLES

An aged analysis of the trade payables as at 30 June 2014 and 31 December 2013, based on the invoice date, and the balances of bills payable, is as follows:

|  | 30 June 2014 <br> RMB'000 <br> (Unaudited) | 31 December 2013 <br> RMB'000 <br> (Audited) |
| :---: | :---: | :---: |
| Trade payables |  |  |
| Within 30 days | 21,829 | 22,132 |
| 31 to 90 days | 3,944 | 5,019 |
| 91 to 180 days | 334 | 129 |
| 181 to 360 days | 61 | 356 |
|  | 26,168 | 27,636 |
| Bills payable | 5,515 | 4,263 |
|  | 31,683 | 31,899 |

The trade payables are non-interest-bearing and are normally settled on terms of 30 to 45 days. The bills payable are all due within 60 days.

## 19. DEPOSITS RECEIVED, OTHER PAYABLES AND ACCRUALS

|  | 30 June <br> 2014 | 31 <br> RMB'000 |
| :--- | ---: | ---: |
| December <br> (Unaudited) | RMB'000 <br> (Audited) |  |
| Advances from customers | 52,067 | 50,868 |
| Other payables | 39,492 | 42,277 |
| Accruals | 5,151 | 12,284 |
| Other taxes payable | 16,023 | 22,611 |
|  |  |  |
|  | 112,733 | 128,040 |

The other payables are non-interest-bearing and are due within one year.

## 20. ISSUED CAPITAL

| 30 June | 31 December |
| ---: | ---: |
| 2014 | 2013 |
| HK\$'000 | HK\$'000 |
| (Unaudited) | (Audited) |

Authorised:

| 1,000,000,000,000 ( 31 December 2013: |
| :--- |
| 1,000,000,000,000) ordinary shares |
| of HK\$0.1 each | $1 \mathbf{1 0 0 , 0 0 0 , 0 0 0} 1100,000,000$

Issued and fully paid:
3,445,450,000 (31 December 2013:
$3,445,450,000$ ) ordinary shares of
HK\$0.1 each
344,545
344,545

Equivalent to RMB’000
280,661
280,661

There was no movement of issued share capital during the Relevant Period.

## 21. SHARE OPTION SCHEME

The Company adopted a pre-IPO share option scheme (the "Pre-IPO Share Option Scheme") and a share option scheme (the "Share Option Scheme"), approved by the written resolutions of the shareholders passed on 25 November 2011. The terms and conditions of the share option schemes are disclosed in the consolidated financial statements for the year ended 31 December 2013.

## Pre-IPO Share Option Scheme

A summary of option movements during the Relevant Period is presented below:

|  | Six months ended 30 June 2014 |  | Six months ended 30 June 2013 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Weighted average exercise price | Number of options | Weighted average exercise price | Number of options |
|  | HK\$ per share |  | HK\$ per share |  |
| At the beginning \& end of period/year | 1.64 | 199,224,000 | 1.64 | 199,224,000 |

The Group recognised a share option expenses of RMB5,205,000 in the Relevant Period (six months ended 30 June 2013: RMB8,450,000)

No share option was exercised during the Relevant Period. As at 30 June 2014, the Company had 199,224,000 share options outstanding under the Pre-IPO Share Option Scheme. The exercise in full of the outstanding share options would, under the present capital structure of the Company, result in the issue of 199,224,000 additional ordinary shares of the Company and additional share capital of HK\$19,922,400 (equivalent to RMB15,813,405) and share premium of HK\$306,804,960 (equivalent to RMB243,526,437) (before issue expenses).

At the date of approval of these interim condensed consolidated financial statements, the Company had 199,224,000 share options outstanding under the Pre-IPO Share Option Scheme, which represented approximately 5.78\% of the Company's shares in issue as at that date.

## 21. SHARE OPTION SCHEME (continued)

## Share Option Scheme

As at 30 June 2014 and the date of approval of these interim condensed consolidated financial statements, no share option was granted and outstanding under the Share Option Scheme.

## 22. OPERATING LEASE ARRANGEMENTS

## (a) As lessor

The Group leases its investment properties under operating lease arrangements, with leases negotiated for terms ranging from one to four years.

At 30 June 2014, the Group had total future minimum lease receivables under non-cancellable operating leases with its tenants falling due as follows:

| 30 June | 31 December |
| ---: | ---: |
| 2014 | 2013 |
| RMB'000 | RMB’000 |
| (Unaudited) | (Audited) |


| Within one year | 432 | 289 |
| :--- | ---: | ---: |
| In the second to fifth years, inclusive | 1,296 | 108 |
|  | 1,728 | 397 |

22. OPERATING LEASE ARRANGEMENTS (continued)

## (b) As lessee

The Group leases certain of its retail outlets and office premises under non-cancellable operating lease arrangements. Leases for properties are negotiated for terms ranging from one to three years.

At 30 June 2014, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

30 June 31 December
20142013
RMB'000
RMB'000
(Unaudited)
(Audited)

| Within one year | 7,262 | 6,118 |
| :--- | ---: | ---: |
| In the second to fifth year, inclusive | 3,273 | 2,285 |
| After five years | - | 13 |
|  |  |  |

## 23. COMMITMENTS

In addition to the operating lease commitments detailed in note 22(b) above, the Group had the following capital commitments at the end of the Relevant Period:
30 June
2014

RMB'000 $\quad$\begin{tabular}{r}

31 | December |
| ---: |
| RMB'000 |
| (Anadited) | <br>

\hline | (Unadited) |
| :--- | <br>


| (Auntracted, but not provided for: |
| :--- |
| Lands and buildings | <br>

\hline 52,709
\end{tabular}

24. CONTINGENT LIABILITIES

The Group had no significant contingent liabilities as at 30 June 2014 and 31 December 2013.

## 25. RELATED PARTY TRANSACTIONS

Compensation of key management personnel of the Group, including Directors' remuneration, is as follows:

Six months ended 30 June

|  | 2014 <br> RMB'000 <br> (Unaudited) | 2013 <br> RMB'000 <br> (Unaudited) |
| :--- | ---: | ---: |
| Fees | 1,340 | 1,250 |
| Salaries, allowances and benefits in kind | 2,218 | 2,195 |
| Equity-settled share option expenses | 3,906 | 7,150 |
| Pension scheme contributions | 82 | 79 |
|  |  |  |
| Total compensation paid to |  |  |
| key management personnel | 7,546 | 10,674 |

None of the transactions with related parties as described above falls under the definition of "connected transaction" or "continuing connected transaction" under Chapter 14A of the Listing Rules.
26. EVENT AFTER THE RELEVANT PERIOD

There have been no events subsequent to period end which require adjustment of or disclosure in the financial statements or notes thereto.

## 27. APPROVAL OF THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

These unaudited interim condensed consolidated financial statements of the Group for the Relevant Period were approved and authorised for issue in accordance with a resolution of the Board on 25 August 2014.

## MANAGEMENT DISCUSSION AND ANALYSIS MARKET OVERVIEW

The Relevant Period has been a challenging period for most retailers in China. Amid the continuous slowdown of China's macro-economy, the austerity advocated by the new leadership of the central government as well as the structural reforms of economic development model from manufacturing exports and government investments in large infrastructure projects to domestic consumption, China reported a moderate economic growth of $7.4 \%$ in the first half of 2014. The Chinese government's official growth target for 2014 is $7.5 \%$, which remains impressive as compared to that of most other major economies, but is nonetheless the slowest growth rate over the past 24 years since 1990. The complicated and ever-changing economic environment has impacted consumer sentiment and posed a huge challenge to the retail industry in which the Group operates. According to the National Bureau of Statistics of China, the total retail sales of consumer products rose $12.1 \%$ to RMB12.4 trillion in the Relevant Period, representing a fall by 0.6 percentage points from $12.7 \%$ for the corresponding period last year. However, the statistics of the China National Commercial Information Centre showed that retail sales achieved by the top 100 key and large-scale retailers had recorded a historical decline by $0.2 \%$ in the Relevant Period. In particular, retail sales of apparel products by the top 50 key and largescale retailers also reported historical decline by 0.5\%.

In addition to the weak market sentiment, the apparel market in China has been evolving very quickly and entering into a transformative phase. New technologies are revolutionizing the consumption behavior of the Chinese consumers and the way retailers run their businesses. The competition amongst the retailers has been intensifying, whilst the Chinese consumers has become increasingly sophisticated, hence demanding better quality yet value for money products and services. The retailers thus are searching for ways to better adapt to the changing landscape.

Confronted with the complicated and volatile economic environment and the increasing competitive market place, the Group adjusted its operation strategy timely with a focus on enriching brand portfolio, optimizing of retail and distribution network, launching e-commerce strategy, increasing spending on marketing and promotions and increasing investments in supply chains improvements. Despite the responsive measures taken, it's unlikely that the Group can eliminate all adverse impact from the harsh environment. The Group reported decline in revenue by $12.8 \%$ from RMB621.3 million in the first half of 2013 to RMB542.0 million in the Relevant Period and decline in net profit by 49.5\% from RMB200.8 million in the first half of 2013 to RMB101.5 million in the Relevant Period.

## FINANCIAL REVIEW

## Revenue

The Group recorded revenue of RMB542.0 million in the Relevant Period representing a decrease of RMB79.3 million, or approximately $12.8 \%$ as compared to RMB621.3 million the corresponding period last year.

By sales channel
Revenue from self-operated retail sales decreased by RMB26.4 million, or $6.7 \%$, from RMB393.4 million in the first half of 2013 to RMB367.0 million in the Relevant Period and accounted for approximately $67.7 \% ~(1 \mathrm{H} 2013: 63.3 \%)$ of total revenue. The decrease in revenue was primarily due to the decrease in customer traffic flows in mainstream department stores in the first to second tier cities where a majority of our self-operated retail points are located, which led to a decrease in same store sales of $12.0 \%$. Despite the decrease in retail sales through selfoperated retail points, we remained committed to our multi-channel strategy in response to the evolving consumption behavior and we saw higher growth in sales from outlet stores. Revenue from outlet stores increased by RMB7.7 million, or $12.0 \%$, from RMB64.4 million in the first half of 2013 to RMB72.1 million in the Relevant Period.

Revenue from sales to third-party retailers decreased by RMB63.5 million, or $28.6 \%$, from RMB222.0 million in the first half of 2013 to RMB158.5 million in the Relevant Period and accounted for approximately $29.2 \% ~(1 \mathrm{H} 2013: 35.7 \%)$ of total revenue. The decrease in revenue was primarily attributable to (i) the decrease in retail points operated by third-party retailers as they became more conservative under the current sluggish retail market; (ii) the austerity measures advocated by the new leadership of the central government led to decrease in gift card purchasing, especially in North China and third to fourth tier cities where a majority of our third-party retailers operate; and (iii) e-commerce presenting more choices to consumers in the third and fourth tier cities in China, thus impacting conventional retailers.

FINANCIAL REVIEW (continued)
Revenue (continued)
We launch our e-commerce business for selling off-season products online in 2013, and our progress in this regard has been encouraging. Revenue from e-commerce business increased by RMB10.6 million, or 179.7\%, from RMB5.9 million in the first half of 2013 to RMB16.5 million in the Relevant Period and accounted for approximately $3.0 \%$ ( 1 H 2013 : $0.9 \%$ ) of total revenue. The increase in revenue from e-commerce business was primarily attributable to (i) the increase in revenue from online discount platform such as VIP shop, from RMB1.4 million in the first half of 2013 to RMB5.9 million in the Relevant Period; and (ii) increase in revenue from online third-party retailers, from RMB3.1 million in the first half of 2013 to RMB8.1 million in the Relevant Period, as more online retailers are developed.

The table below sets forth the breakdown of the Group revenue contributed by revenue made through our self-operated retail points, revenue from third-party retailers and revenue from e-commerce business:

Six months ended 30 June

|  | 2014 <br> Revenue <br> RMB <br> million | \% of <br> total <br> revenue | Revenue <br> RMB <br> million | $\%$ <br> (restated) of <br> revenue <br> (restated) |
| :--- | :---: | ---: | ---: | ---: |
| Revenue from self-operated retail <br> points | 367.0 | $68 \%$ | 393.4 | $63 \%$ |
| Revenue from third-party retailers <br> Revenue from e-commerce <br> business | 158.5 | $29 \%$ | 222.0 | $36 \%$ |
| Total | 16.5 | $3 \%$ | 5.9 | $1 \%$ |

## By Brand

Revenue contributed from self-owned brands accounted for approximately 4\%-5\% of the total revenue for the both periods indicated. Revenue from our new brands such as London Fog, Jeep Spirit, MCS, etc., which were introduced into the PRC menswear market after 2009, of total revenue has been increased from $8.8 \%$ in the first half of 2013 to $10.1 \%$ in the Relevant Period.

FINANCIAL REVIEW (continued)
Revenue (continued)
By Brand (continued)
The table below sets forth our revenue by licensed brands and self-owned brands:
Six months ended 30 June

|  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revenue RMB million | $\begin{array}{r} \% \text { of } \\ \text { total } \\ \text { revenue } \end{array}$ | Revenue RMB million |  |
| Licensed brands | 515.8 | 95\% | 593.4 | 96\% |
| Self-owned brands | 26.2 | 5\% | 27.9 | 4\% |
| Total | 542.0 | 100\% | 621.3 | 100\% |

## Cost of sales

Cost of sales decreased by RMB15.6 million, or approximately $9.3 \%$, from RMB167.9 million in the first half of 2013 to RMB152.3 million in the Relevant Period. The decrease in cost of sales was primarily due to: (i) a corresponding decrease in cost of inventories sold from RMB112.7 million in the first half of 2013 to RMB102.1 million in the Relevant Period as a result of the decrease in revenue; and (ii) a decrease in inventory provision of RMB5.0 million from RMB55.2 million in the first half of 2013 to RMB50.2 million in the Relevant Period.

## Gross profit and gross profit margin

Gross profit decreased by RMB63.7 million, or approximately $14.0 \%$, from RMB453.4 million in the first half of 2013 to RMB389.7 million in the Relevant Period as a result of the decrease in total revenue. Our overall gross profit margin remained consistent for the both periods indicated.

## Other income and gains, net

Other income and gains decreased by RMB18.9 million, or approximately $55.9 \%$, from RMB33.8 million in the first half of 2013 to RMB14.9 million in the Relevant Period, primarily due to (i) the receipt of subsidy income decreased by RMB11.7 million from RMB25.8 million in the first half of 2013 to RMB14.1 million in the Relevant Period; and (ii) the appreciation of RMB against HK\$ resulted in an exchange gain of RMB6.1 million in the first half of 2013 (Nil amounts for the Relevant Period).

FINANCIAL REVIEW (continued)

## Selling and distribution costs

Selling and distribution costs decreased by RMB1.3 million, or approximately $0.6 \%$, from RMB211.8 million in the first half of 2013 to RMB210.5 million in the Relevant Period.

Concession fees for occupying concession counters within department stores and department store charges decreased by RMB8.7 million, or approximately $7.5 \%$, from RMB116.3 million in the first half of 2013 to RMB107.6 million in the Relevant Period, which were in line with the decrease in sales from self-operated retail points.

Labour costs related to sales and marketing staff increased from RMB30.9 million in the first half of 2013 to RMB37.3 million in the Relevant Period primarily attributable to the increase in sales and marketing staff and increase in basic salary.

Advertising and promotion expenses increased from RMB3.6 million in the first half of 2013 to RMB6.3 million in the Relevant Period primarily because more promotion activities were organised and we increased marketing spending on advertising on fashion magazines and expressway billboards.

Other selling and distribution costs, including royalty fees, consumable and decoration expenses and other operating expenses remained consisted during the both periods indicated.

## Administrative expenses

Administrative expenses slightly decreased by RMB0.3 million, or approximately $1.0 \%$, from RMB29.2 million in the first half of 2013 to RMB28.9 million in the Relevant Period, primarily due to the decrease in amortization of share option expense under the Pre-IPO Share Option Scheme of RMB3.3 million; partially offset by the increase in depreciation and amortization, professional service fees and other operating expenses by RMB2.4 million primarily due to the expansion in operations.

## Other expenses

Other expenses represented an exchange loss of RMB1.7 million due to the depreciation of RMB against Hong Kong Dollars; change in fair value of RMB1.1 million in respect of the forward contract to hedge the foreign exchange risk arising from the short-term bank loans denominated in United States Dollars; and an impairment on trademarks - London Fog of RMB11.5 million.

## FINANCIAL REVIEW (continued)

## Finance income

Finance income increased to RMB28.2 million in the Relevant Period as compared to that of RMB23.8 million in the corresponding period in 2013, representing an increase of $18.5 \%$, primarily due to higher proportion of structured bank deposits in the structure of our cash and cash equivalents which contributed higher return than that of short-term bank deposits.

## Finance costs

The Group obtained short-term bank loans from financial institutions in Hong Kong and China. Finance costs of RMB1.0 million represented bank interest expenses incurred in relation to the above bank loans during the Relevant Period.

## Share of losses from a joint venture

The Group acquired 50\% equity interest in MCS Apparel Hong Kong Limited ("MCS HK", together with its subsidiaries hereinafter referred to as the "MCS JV") in November 2013. MCS JV owns the intellectual property rights of "MCS" trademarks in China, Hong Kong, Macau and Taiwan. The Group accounted for its investment in MCS HK as an investment in a joint venture and used equity method accounting to pick up the profit or loss generated by the joint venture. MCS JV is primarily engaged in the retail sales of "MCS" apparel and accessories in Hong Kong and Macau through its self-operated retail points and wholesale sales of "MCS" apparel and accessories to the Group and third-party retailers for their onward sales to ultimate consumers in China. In the Relevant Period, the Group recorded share of losses from the joint venture of RMB1.0 million which included pickup of losses of RMB1.7 million in retail business in Hong Kong and Macau and pickup of profits of RMB0.7 million in wholesale business in China.

## Profit before tax

As a result of the foregoing factors, profit before tax decreased by RMB92.9 million, or approximately 34.4\%, from RMB269.9 million in the first half of 2013 to RMB177.0 million in the Relevant Period.

## FINANCIAL REVIEW (continued)

## Income tax expense

Income tax expense increased by RMB6.5 million, or approximately $9.4 \%$, from RMB69.0 million in the first half of 2013 to RMB75.5 million in the Relevant Period primarily due to (i) the increase in deferred withholding tax on distributable profits of the subsidiaries in China by RMB25.0 million with respect to the special dividend declared by the Board; and (ii) decrease in current income tax by RMB17 million, or approximately 20.5\%, from RMB83.0 million in the first half of 2013 to RMB66.0 million in the Relevant Period due to the decrease in profit before tax. The effective income tax rate in the Relevant Period was 42.7\% (1H2013: 25.6\%).

## Profit for the period

Profit for the period decreased by RMB99.3 million, or approximately 49.5\%, from RMB200.8 million in the first half of 2013 to RMB101.5 million in the Relevant Period. In addition, the net profit margin decreased from $32.3 \%$ to $18.7 \%$ due to:
(i) decrease in percentage of other income and gains over total revenue from $5.4 \%$ to $2.7 \%$ due to the decrease in government subsidies and foreign exchange differences;
(ii) increase in percentage of selling and distribution costs and administrative expenses over total revenue from $38.8 \%$ to $44.2 \%$ because the percentage of sales from self-operated retail points increased from $63.3 \%$ to $67.7 \%$ while percentage of sales from third-party retailers decreased from $35.7 \%$ to $29.2 \%$. The self-operated retail business incurred higher expenses than those of wholesale business to third-party retailers. Percentage of finance costs, other expenses and income tax over total revenue also increased from 11.1\% to 16.8\%.

## Profit attributable to ordinary equity holders of the parent

As a result of the foregoing, profit attributable to ordinary equity holders of the parent decreased by RMB99.3 million, or approximately 49.4\%, from RMB200.9 million in the first half of 2013 to RMB101.6 million in the Relevant Period.

|  | 30 June | 31 December |
| :--- | ---: | ---: |
|  | 2014 | 2013 |
|  |  |  |
| Inventory turnover days | 447 | 428 |
| Trade and bills receivables turnover days | 39 | 35 |
| Trade and bills payables turnover days | 38 | 39 |

The increase in inventory turnover by 19 days was primarily because the continuous sluggishness of the retail market resulted in a decrease in our Group's revenue, which in turn led to a slower turnover of the Group's inventories and an increase in inventory turnover days.

Turnover days of trade and bills receivables and payables were comparable for the both periods indicated.

## Liquidity, financial position and cash flows

As at 30 June 2014, the Group had net current assets of approximately RMB1,273.8 million, as compared to RMB1,507.2 million as at 31 December 2013. The current ratio, being current assets divided by current liabilities, of the Group was 3.3 as at 30 June 2014, compared to that of 5.6 as at 31 December 2013.

The Group has secured banking facilities of RMB269.8 million and there was no undrawn banking facilities as at 30 June 2014.

FINANCIAL REVIEW (continued)
Liquidity, financial position and cash flows (continued)
As at 30 June 2014, the Group had an aggregate cash and cash equivalents, pledged bank deposits and structured bank deposits of approximately RMB1,251.6 million. The table below sets forth selected cash flow data from the consolidated statement of cash flows:

Six months ended 30 June
20142013
RMB million RMB million

| Net cash flows from operating activities | 72.7 | 198.1 |
| :--- | :---: | :---: |
| Net cash flows from/(used) in investing activities | $(180.4)$ | 313.6 |
| Net cash flows used in financing activities | $(56.5)$ | $(279.4)$ |

Net increase/(decrease) in cash and cash equivalents
232.3

Effect of foreign exchange rate changes, net
0.4

Cash and cash equivalents at the beginning of the period
287.8
104.8

Cash and cash equivalents at the end of the period

Operating activities
Net cash flows from operating activities decreased by RMB125.4 million from RMB198.1 million in the first half of 2013 to RMB72.7 million in the Relevant Period which was primarily attributable to (i) the operating cash inflows before changes in working capital of RMB225.3 million (1H2013: RMB314.1 million); and (ii) changes in working capital represented cash outflow of RMB152.6 million (1H2013: RMB116.0 million). The increase in cash outflow from changes in working capital was primarily due to cash outflow from change in inventories increased from RMB21.4 million in the first half of 2013 to RMB55.0 million in the Relevant Period and cash inflow from change in trade and bills receivables decreased from RMB27.1 million in the first half of 2013 to RMB3.3 million in the Relevant Period.

## FINANCIAL REVIEW (continued)

Liquidity, financial position and cash flows (continued)
Investing activities
Net cash flows used in investing activities of RMB180.4 million in the Relevant Period mainly represented investments in structured bank deposits of RMB197.1 million, which was in line with the Group's treasury management strategy to earn a higher return on cash; purchase of the new office in Hong Kong and investments in logistic centers in Shanghai and Dezhou, Shandong Province of RMB61.8 million; and partially offset by withdrawal of short-term deposits with original maturity of over three months of RMB59.1 million and receipt of finance income of RMB19.3 million.

Financing activities
Net cash flows used in financing activities represented payment of 2013 final and special final dividends of RMB326.3 million ( 1 H 2013 : RMB279.4 million) and partially offset by the proceeds of RMB269.8 million from new short-term bank loans.

## Pledge of group assets

As at 30 June 2014, structured bank deposits of RMB275.2 million have been pledged for obtaining banking facilities of the Group and short-term bank deposits of RMB10.9 million have been pledged for forward contract and issuance of bank acceptance notes.

## Capital commitments and contingent liabilities

Capital commitments for the construction of the logistic center of the Group in Shanghai were RMB52.7 million as at 30 June 2014.

The Group did not have any significant contingent liabilities as at 30 June 2014.

## Foreign exchange management

We conduct business primarily in Hong Kong and the PRC with most of our transactions denominated and settled in Hong Kong dollars ("HK\$") and RMB. To minimise foreign-exchange risks, the Group has a hedging policy in place.

## FINANCIAL REVIEW (continued)

## Use of proceeds from the IPO

The shares of the Company were listed on 9 December 2011 on the Stock Exchange. The total net proceeds from the IPO amounted to approximately HK $\$ 803.9$ million (equivalent to approximately RMB654.8 million), including the net proceeds from the partial exercise of the over-allotment option on 30 December 2011.

In the Relevant Period, an aggregate of HK\$51.6 million (equivalent to RMB41.1 million) was used for construction of the logistic centers in Shanghai and Dezhou, Shandong Province.

The table below sets forth the utilisation of the net proceeds from the IPO and the unused amount as at 30 June 2014. All the unused proceeds were deposited into licensed banks in the PRC and Hong Kong:

Use of fund raised

| Percentage Utilised Unutilised |  |  |  |
| :---: | :---: | :---: | :---: |
| to total | Net | amount as at | amount as at |
| amount | proceeds | 30 June 2014 | 30 June 2014 |
|  | (HK\$ million) | (HK\$ million) | (HK\$ million) |


| Licensing or acquisition of <br> additional recognised <br> international brands <br> Expansion and <br> enhancement of existing | $47 \%$ | 380.7 | 188.0 | 192.7 |
| :--- | :--- | :--- | :--- | :--- |
| logistical system | $24 \%$ | 193.1 | 158.2 | 34.9 |
| Settlement of shareholder's <br> loan | $19 \%$ | 152.8 | 147.1 | 5.7 |
| General working capital | $10 \%$ | 77.3 | - | 77.3 |
|  | $100 \%$ | 803.9 | 493.3 | 310.6 |

## OPERATION REVIEW

## Retail and distribution network

As at 30 June 2014，our sales network comprised a total of 587 self－operated retail points，comprising concession counters，consignment stores and self－ operated stores，and 705 retail points operated by third－party retailers．

The following table sets forth the number of our self－operated retail points and retail points operated by third－party retailers in the PRC by brand as at 30 June 2014 and 31 December 2013：

|  | As at 30 June 2014 |  |  | As at 31 December 2013 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Brand | Self－ operated retail points | Retail points operated by third－ party retailers | Tota retai points | Self－ operated retail points | Retail points operated by third－ party retailers | Total retail points |
| Jeep |  |  |  |  |  |  |
| －Menswear | 206 | 530 | 736 | 219 | 524 | 743 |
| －Spirit＊ | 68 | 22 | 90 | 56 | 32 | 88 |
| SBPRC | 194 | 140 | 334 | 193 | 141 | 334 |
| London Fog | 61 | 13 | 74 | 69 | 18 | 87 |
| MCS | 15 | － | 15 | － | － | － |
| Others | 43 | － | 43 | 52 | － | 52 |
| Total | 587 | 705 | 1，292 | 589 | 715 | 1，304 |

＊including 56 and 56 retail points of Jeep lady as at 30 June 2014 and 31 December 2013，respectively

Self－operated retail points
As at 30 June 2014，we had a network of 571 self－operated concession counters （31 December 2013： 575 self－operated concession counters）．A majority of the concession counters are located within mainstream department stores in the first and second tier cities in China，including Parkson（百盛），Golden Eagle（金鷹）， MOI（茂業），Intime（銀泰），Wangfujing（王府井），etc．，among which a total of 96 were outlet stores as at 30 June 2014 （31 December 2013： 87 outlet stores）；

## OPERATION REVIEW (continued)

Retail and distribution network (continued)
Self-operated retail points (continued)
As at 30 June 2014, we had a network of 16 stores which were located in shopping malls within major cities in the PRC to ensure a steady flow of consumers as well as to enhance our sales and brand awareness.

Faced with challenging market conditions and evolving consumer behavior, the Group has made the following adjustments to its strategy for self-operated retail points:

- optimisation of store network for existing mature brands such as Jeep menswear and Santa Barbara Polo \& Racquet Club ("SBPRC") with a focus on store profitability and closing retail points that were loss-marking or with low performance in the Relevant Period;
- opening 9 outlet stores in response to the changes in consumer behavior and rapid sales growth in outlet store channel;
- opening 4 retail points for the development of our new brand, Maxim's, in the Relevant Period; and
- transferring 14 retail points from the previous retailer, which was engaged in the sales and distribution of "MCS" branded apparel and accessories in China, to the Group and opened 1 new retail point of "MCS" in the Relevant Period.

Retail points operated by third-party retailers
Under the current uncertain and ever-changing market conditions, our third-party retailers became more restrained and conservative in placing orders and opening new stores. As at 30 June 2014, we had a total of 705 retail points that were operated by third-party retailers, representing a decrease by 1.4\% as compared to that of 715 retail points as at 31 December 2013.

## E-commerce

The Group launched e-commerce business in 2013 to sell off-season products through online sales channel. In the Relevant Period, the Group has actively organized sales fairs on online discount platform such as VIP shop, developed new online third-party retailers for online retailing of the Group's products and increased sales from the Group's self-operated e-shop on Tmall.com.

## OPERATION REVIEW（continued）

## Branding

The Group continued to use its multi－brand strategy as the key to its development． In the Relevant Period，the Group＇s spending on marketing and promotion which comprised advertising，public relations，events，online and digital marketing，visual merchandising，and celebrity endorsement increased to $1.2 \%$ of total revenue：

## MCS

The priority for the MCS brand is to increase its brand awareness and enhance its brand image amongst target customers．In addition to regular in－store promotions organised by department stores，our marketing initiatives on MCS includes sponsorship of a cuisine program on Channel Young TV in Shanghai， advertising on mainstream fashion magazines such as GQ and Bazaar，as well as placing billboards at the Jingshen（京沈）and Huhang（滬杭）expressways，etc．

In－store shopping experience has also played an important role in enhancement of the brand．In line with MCS global branding strategy，we are working closely with the MCS Italian team for launching a new store concept in China that accentuates the brand heritage of＂rugged and refined＂and＂real man＂of MCS．

In the Relevant Period，we have also launched a nationwide VIP card programme for the MCS brand．The VIP card holders enjoy a discount for each purchase of MCS products and special discounts on selected holidays．

## LINCS

The Group entered into a shareholders＇agreement with Mr．David Chu and Century China Holdings Limited on 28 January 2014，pursuant to which the Group would engage in the design，manufacturing and sales of apparel and accessories under the＂LINCS＂brand in the Greater China Region starting from 2014．Mr． David Chu，founder of the well－known casual wear brand＂Nautica＂，would personally serve as the design director of＂LINCS＂and would be in charge of the design of the products．

On 13 February 2014，＂LINCS＂participated in the New York Fashion Week，and held its fashion show at Mr．David Chu＇s studio at Flariton in Manhattan to present the new line．The fashion show was widely covered by leading fashion media in China and the United States．

## OPERATION REVIEW (continued)

## Branding (continued)

Barbour
On 14 February 2014, the Group entered into a licensing agreement with J. Barbour \& Sons Limited, which grants the right to design, manufacture and sell products under the "Barbour" brand in Mainland China starting from 2014.

The year of 2014 is the 120 anniversary of Barbour. The Group is in the process of launching a new campaign to bring the brand with rich British heritage and continuing service to the British Monarchy to the China market.

Zoo York
We completed a shareholders' agreement with Mr. Nicholas Tse on 14 March 2014, pursuant to which the Group, through a subsidiary, would engage in the design, manufacturing and sales of apparel products and accessories under the "Zoo York" brand in the Greater China Region. Mr. Nicholas Tse is one of the shareholders in the subsidiary and a creative collaborator of the Zoo York brand.

## Design and product development

In addition to typical ways of developing design concepts that include review of fashion periodicals, participating fashion shows and data analyses on consumer behavior, our design team also kept abreast of the latest trends and developments in new designs through our collaboration with the global top designers Mr. David Chu, Barbour's experienced designers who have a long history of serving the British Monarch, MCS talented design team in Italy as well as fashion icons including Mr. Nicholas Tse.

## Production and supply chain

In the Relevant Period, we continued to increase investments in warehouses and logistic centres, and optimizing the existing logistic resources to further improve the supply chain efficiency. We completed the acquisition of the additional warehousing and logistic premise in Dezhou, Shandong province and the construction of the logistic center in Shanghai is well under way and will be operational in the second half of the year.

## OPERATION REVIEW（continued）

## Employee information

As at 30 June 2014，the Group had approximately 2，903 full－time employees． Staff costs，including remuneration of the Directors，totalled RMB53．8 million in the Relevant Period（1H13：RMB50．5 million）．

The Company also operated a Share Option Scheme and a Pre－IPO Share Option Scheme for the purpose of providing incentives and rewards to eligible participants for their contribution to，and continuing efforts to promote the interests of our Group．A total of 199，224，000 options under the Pre－IPO Share Option Scheme that granted to 19 participants（including 7 Directors），were outstanding as at 30 June 2014.

## Corporate Social Responsibility

Being a responsible corporate citizen is core fundamentals of our culture．The Group participated in the sponsorship of the＂I Fly＂rural teachers training sessions organized by the Chinese Red Cross Foundation and Cui Yongyuan Commonweal Foundation（崔永元公益基金）for the purpose of supporting China’s rural education． In the Relevant Period，the Group also participated the sponsorship of an animal protection program organized by the Beijing Loving Animals Foundation（北京愛它動物保護公益基金）．A total donation of approximately RMB0．1 million was made by the Group to the above programs in the Relevant Period．

## Prospects

Management will continue to focus on the following key objectives for the second half of 2014：
－In line with our multi－brand strategy，the Group will seek opportunities to further diversify its brand portfolio and increase the portion of revenue from self－owned brands．We plan to introduce the first fall／winter products of our new brands such as Barbour，LINCS and Zoo York in the third quarter of 2014；
－The Group will increase spending on marketing and promotion that comprises consumer studies，advertising，public relations，events，online and digital marketing，visual merchandising，and celebrity endorsement to enhance interaction with the customers and to raise brand awareness among our target customers；

## OPERATION REVIEW (continued)

Prospects (continued)

- The Group will continue to commit to its multi-channel strategy and place great emphasis on expanding our outlet store network. E-commerce is also a priority of our sales channel strategy and in the second half of 2014, the Group will seek to develop more online third-party retailers for online retailing of the Group's products and will actively participated in sales fairs organised by online discount platform;
- The Group's self-developed O2O system will be deployed by all selfoperated retail points and retail points operated by major third-party retailers within the year for the purpose of fast response to the ultimate consumers' demands;
- We will continue to leverage of experience from the operation of our own production facilities in Dezhou, Shandong Province and increase bargaining power on negotiation of favorable trading terms with our third-party manufacturers;
- The construction of the Group's logistic centre in Shanghai will be completed in the second half of the year. With the new logistics centre being put into use, product distribution between logistic centre and retail points nationwide will be more accurate, thus improving supply chain efficiency. The construction of the Group's research and development and product display center in Shanghai will also be commenced in the second half of the year.


## SPECIAL DIVIDEND

The Board has resolved to declare a special dividend of HK12.0 cents per share (1H2013: Nil) for the Relevant Period to the shareholders whose names appear on the Register of Members of the Company on 10 September 2014. The special dividend will be payable to shareholders on 26 September 2014.

## OTHER INFORMATION <br> DISCLOSURE OF INTERESTS

## Directors' and Chief Executives' Interests and Short Positions in Shares and Underlying Shares and Debentures

As at 30 June 2014, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") contained in Appendix 10 to the Listing Rules, were as follows:

Long positions in ordinary shares and underlying shares of the Company:
Number

of $\quad$| Percentage |
| ---: |
| of the |

Note 1:

The number of underlying shares interested represents the shares in which the Directors are deemed to be interested as a result of holding share options.

Save as disclosed above, as at 30 June 2014, none of the Directors and chief executives of the Company had registered an interest or short position in the shares, underlying shares or debentures of the Company or any of its associated corporations that was required to be recorded pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

## DISCLOSURE OF INTERESTS (continued)

## Substantial Shareholders' and Other Persons' Interests and Short Positions in Shares and Underlying Shares

At 30 June 2014, the following interests and short positions of $5 \%$ or more of the issued share capital and share options of the Company were recorded in the register of interests required to be kept by the Company pursuant to Section 336 of the SFO:

Long positions:

| Name | Notes | Capacity and nature of interest | Number of ordinary shares held | Percentage of the Company's issued share capital |
| :---: | :---: | :---: | :---: | :---: |
| China Enterprise Capital Limited | (1) | Corporate interest | 1,831,656,000(L) | 53.16(L) |
| CEC Menswear Limited | (1) | Corporate interest | 1,831,656,000(L) | 53.16(L) |
| Mr. ZHANG Bruce Yongfu | (1) | Corporate interest | 1,831,656,000(L) | 53.16(L) |
| Vinglory Holdings Limited | (1) | Corporate interest | 1,831,656,000(L) | 53.16(L) |
| CEC Outfitters Limited | (1) | Beneficial owner | 1,831,656,000(L) | 53.16(L) |
| Managecorp Limited | (2) | Trustee | 506,100,000(L) | 14.69(L) |
| Ms. LAM Lai Ming | (2) | Other | 506,100,000(L) | 14.69(L) |
| Mr. LI Gabriel | (2) | Other | 506,100,000(L) | 14.69(L) |
| YM Investment Limited | (3) | Corporate interest | 506,100,000(L) | 14.69(L) |
| Orchid Asia IV Investment, Limited | (3) | Corporate interest | 495,990,000(L) | 14.40(L) |
| Orchid Asia IV Group, Limited | (3) | Corporate interest | 495,990,000(L) | 14.40(L) |
| Orchid Asia IV Group Management, Limited | (3) | Corporate interest | 495,990,000(L) | 14.40(L) |
| OAIV Holdings, L.P. | (3) | Corporate interest | 495,990,000(L) | 14.40(L) |
| Orchid Asia IV, L.P. | (3) | Beneficial owner | 495,990,000(L) | 14.40(L) |
| Mr. KRAVIS Henry Roberts | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| Mr. ROBERTS George R. | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR Management LLC | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR \& Co. L.P. | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR Group Limited | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR Fund Holdings GP Limited | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR Group Holdings L.P. | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR Fund Holdings L.P. | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR China Growth Limited | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR SP Limited | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR Associates China Growth L.P. | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR China Growth Fund L.P. | (4) | Corporate interest | 285,366,000(L) | 8.28(L) |
| KKR China Apparel Limited | (4) | Beneficial owner | 285,366,000(L) | 8.28(L) |

(L) Long position

## DISCLOSURE OF INTERESTS (continued)

## Substantial Shareholders' and Other Persons' Interests and Short Positions in Shares and Underlying Shares (continued)

Long positions: (continued)
Notes:
(1) CEC Outfitters Limited, holding 1,831,656,000 shares (long position) of the Company, was owned as to $56.13 \%$ and $43.87 \%$ by CEC Menswear Limited ("CEC Menswear") and Vinglory Holdings Limited ("Vinglory") respectively. CEC Menswear was wholly owned by China Enterprise Capital Limited. Vinglory was wholly owned by Mr. ZHANG Bruce Yongfu. The interest in 1,831,656,000 shares (long position) relates to the same block of shares in the Company.
(2) YM Investment Limited, holding 506,100,000 shares (long position) of the Company, was owned by Managecorp Limited as trustee of a discretionary trust with Mr. LI Gabriel and Ms. LAM Lai Ming as founders and Managecorp Limited as trustee.
(3) YM Investment Limited held interests in a total of $506,100,000$ shares (long position) in the Company by virtue of its control over the following corporations, which held direct interests in the Company:
(3.1) Orchid Asia IV, L.P. held 495,990,000 shares (long position) in the Company. Orchid Asia IV, L.P. was wholly owned by OAIV Holdings, L.P. which was in turn wholly owned by Orchid Asia IV Group Management, Limited. Orchid Asia IV Group Management, Limited was wholly owned by Orchid Asia IV Group, Limited which was in turn wholly owned by Orchid Asia IV Investment, Limited. Orchid Asia IV Investment, Limited was owned as to $92.61 \%$ by YM Investment Limited.
(3.2) Orchid Asia IV Co-Investment, Limited held 10,110,000 shares (long position) in the Company. Orchid Asia IV Co-Investment Limited was a wholly owned subsidiary of YM Investment Limited.

DISCLOSURE OF INTERESTS (continued)

## Substantial Shareholders' and Other Persons' Interests and Short Positions in Shares and Underlying Shares (continued)

Long positions: (continued)
(4) KKR China Apparel Limited, holding 285,366,000 shares (long position) of the Company, was owned as to $90 \%$ by KKR China Growth Fund L.P. KKR Associates China Growth L.P. ("KKR Associates") is the general partner of KKR China Growth Fund L.P. KKR SP Limited is the voting partner of KKR Associates while KKR China Growth Limited is the general partner of KKR Associates. KKR China Growth Limited was wholly owned by KKR Fund Holdings L.P. KKR Fund Holdings GP Limited is the general partner of KKR Fund Holdings L.P. KKR Group Holdings L.P. is the general partner of KKR Fund Holdings L.P. and the sole shareholder of KKR Fund Holdings G.P. Limited. KKR Group Limited is the general partner of KKR Group Holdings L.P. KKR Group Limited was wholly owned by KKR \& Co. L.P. while KKR Management LLC is the general partner of KKR \& Co. L.P. Each of Mr. KRAVIS Henry Roberts and Mr. ROBERTS George R. is a designated member of KKR Management LLC. Mr. KRAVIS Henry Roberts and Mr. ROBERTS George R. disclaim any beneficial ownership interest in the shares held by KKR China Apparel Limited. The interests in 285,366,000 shares (long position) relates to the same block of shares in the Company.

Save as disclosed above, as at 30 June 2014, no person, other than the Directors and chief executives of the Company, whose interests are set out in the section "Directors' and chief executive's interests and short positions in shares and underlying shares and debentures" above, had registered an interest or short position in the shares or underlying shares of the Company that was required to be recorded pursuant to Section 336 of the SFO.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the Relevant Period.

## SHARE OPTION SCHEME

The Company operates a Share Option Scheme and a Pre-IPO Share Option Scheme for the purpose of providing incentives and rewards to eligible participants for their contribution to, and continuing efforts to promote the interests of, the Group. The Share Option Scheme was conditionally approved by the written resolutions of the shareholders passed on 25 November 2011. No share options were granted, exercised or cancelled by the Company under the Share Option Scheme during the Relevant Period. A total of 205,552,000 shares under Pre-IPO Share Option Scheme were granted on 9 December 2011 to 20 participants, including 8 Directors, at a consideration of HK\$1 paid by each participant. Each of the above share options is subject to a vesting schedule of four years pursuant to which one-fourths (1/4) of the share options shall become vested and exercisable on 9 December 2012, 2013, 2014 and 2015, respectively. Details of the both schemes are set out in the published annual report of the Company for the year ended 31 December 2013.

## Pre-IPO Share Option Scheme

Details of movements of the options during the Relevant Period are set out below:

> Number of options outstanding

As at 1 January 2014
199,224,000

At 30 June 2014
199,224,000

SHARE OPTION SCHEME (continued)
The details of valid grantees and share options under the Pre-IPO Share Option Scheme during the Relevant Period by category of grantees are set out below:

| Category of grantees | Valid as at 30 June 2013 | Number Invalid during the year | of grantees <br> Reclassification | Valid as at 30 June 2014 |
| :---: | :---: | :---: | :---: | :---: |
| Executive Directors | 4 | - | - | 4 |
| Non-executive Directors | 1 | - | (1) | - |
| Independent Non-executive Directors | 3 | - | - | 3 |
| Other employees and consultant | 11 | - | 1 | 12 |
|  | 19 | - | - | 19 |


| Category of grantees | Number of shares to be issued upon fully exercise of all share options granted under the Pre-IPO share Option Scheme |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Outstanding as at 30 June 2013 | Forfeited during the year | Reclassification | Outstanding as at 30 June 2014 |
| Executive Directors | 63,384,000 | - | - | 63,384,000 |
| Non-executive Directors | 4,328,000 | - | $(4,328,000)$ | - |
| Independent Non-executive |  |  |  |  |
| Directors | 3,000,000 | - | - | 3,000,000 |
| Other employees and consultant | 128,512,000 | - | 4,328,000 | 132,840,000 |
|  | 199,224,000 | - | - | 199,224,000 |

## CORPORATE GOVERNANCE

## Corporate governance practices

The Company is committed to maintaining and upholding guidelines and procedures for stringent corporate governance. In respect of the Relevant Period, all the provisions set out in the Corporate Governance Code contained in Appendix 14 of the Listing Rules (the "CG Code") were met by the Company. The Company will periodically review its corporate governance practices to ensure its continuous compliance with the CG Code.

## CORPORATE GOVERNANCE (continued)

## Compliance with Model Code by the Directors

The Company has adopted the Model Code as its code of conduct regarding securities transactions by the Directors. Having made specific enquiry with all Directors, the Company has confirmed with all Directors that they have complied with the required standard set out in the Model Code and its code of conduct regarding any Directors' securities transactions for the period from 1 January 2014 to 25 August 2014 (date of publication of the Company's interim results).

## CHANGE OF DIRECTORS' INFORMATION

Pursuant to Rule 13.51B of the Listing Rules, the changes in information of Directors since the date of the 2013 annual report of the Company are set out below:

## Name of Director Details of Change

LO Peter

ZHANG Yongli (i) Appointed as a director of Lincs (China) Limited, one of the Group's subsidiaries, with effect from 7 April 2014; and
(ii) Director's fees adjusted from RMB500,000 to RMB600,000 per annum with effect from 1 January 2014.

SUN David Lee (i) Appointed as a director of Lincs (China) Limited, one of the Group's subsidiaries, with effect from 7 April 2014; and
(ii) Director's fees adjusted from RMB300,000 to RMB380,000 per annum with effect from 1 January 2014.

HUANG Xiaoyun Director's fees adjusted from RMB300,000 to RMB380,000 per annum with effect from 1 January 2014.

KWONG Wilson (i) Appointed as an independent non-executive director of Wai Sun Shunfeng Photovoltaic International Limited (Stock Code: 01165) with effect from 16 July 2014; and

## CHANGE OF DIRECTORS' INFORMATION (continued)

## Name of Director Details of Change

(ii) Director's fees adjusted from RMB180,000 to RMB200,000 per annum with effect from 1 January 2014.

CUI Yi Director's fee adjusted from RMB180,000 to RMB200,000 per annum with effect from 1 January 2014.

YEUNG Chi Wai (i) Appointed as a committee member of Home Purchase Allowance Appeals Committee with effect from 14 July 2014; and
(ii) Directors's fees adjusted from RMB180,000 to RMB200,000 per annum with effect from 1 January 2014.

## REVIEW OF INTERIM RESULTS

The Audit Committee has discussed with the management internal controls and financial reporting matters related to the preparation of the interim condensed financial statements for the Relevant Period. It has also reviewed the said financial statements in conjunction with the Company's external auditors.

Ernst \& Young, the external auditors of the Group have reviewed but not audited the Group's interim results for the Relevant Period.

## APPRECIATION

I would like to take this opportunity to thank our colleagues on behalf of the Board for their contribution and support throughout the Relevant Period, and our management and staff members of the Group for their hard work and loyal service. I would also like to express our sincere appreciation to our shareholders, customers and suppliers as well as our business partners for their continuing support.

By Order of the Board
China Outfitters Holdings Limited

## Lo Peter

Chairman
Hong Kong


[^0]:    TOTAL COMPREHENSIVE INCOME
    FOR THE PERIOD, NET OF TAX
    101,688
    199,214

